



Keck School of Medicine
University of Southern California

July 1, 2006

Fred R. Sattler, M.D.
Senior Associate Dean
for Faculty Affairs

Barry L. Friedberg, M.D.
3535 E. Coast Hwy., PMB 103
Corona del Mar, CA 92625

Dear Dr. Friedberg:

It is with pleasure that I inform you of your promotion as a member of our voluntary faculty, from Clinical Instructor in Anesthesiology to Clinical Assistant Professor of Anesthesiology, effective July 1, 2006.

Sincerely,

A handwritten signature in blue ink, reading "Fred R. Sattler". The signature is written in a cursive style with a large, looping initial "F".

Fred R. Sattler, M.D.
Senior Associate Dean
for Faculty Affairs